

CAPITAL IMPROVEMENTS

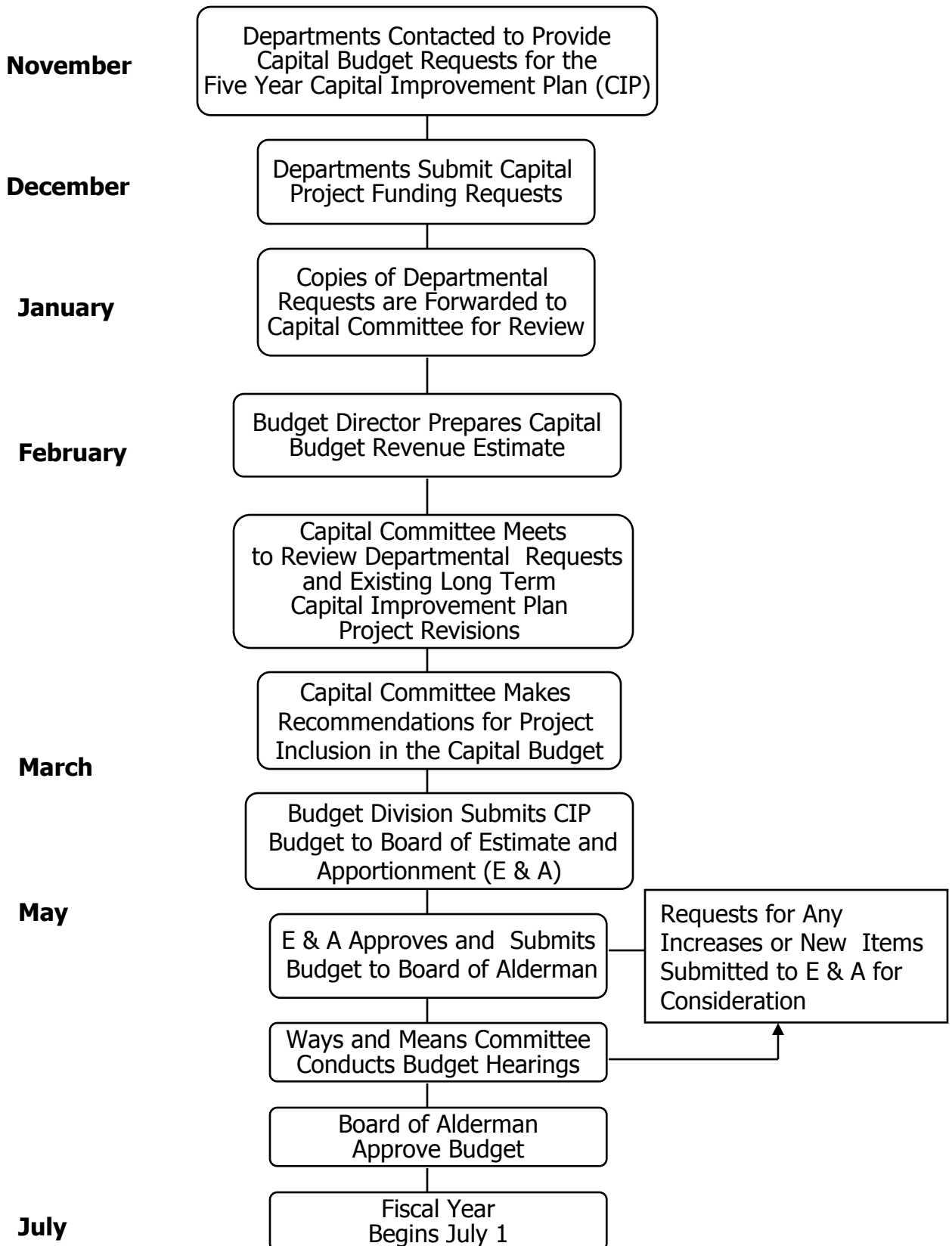
Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2008 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City.

Capital Improvement Plan (CIP) Budget Process



CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the Lansdowne Ave South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.
- Truman Parkway (Phase I), and resurfacing of arterial and residential streets throughout the City.

Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks
- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.
- Demolition of abandoned buildings
- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse and the Police Department Area Command Stations.
- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

- 1) Required payment for existing debt service
- 2) Local match amounts for bridge and street improvements et al
- 3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
- 4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2008-2012 Capital Improvements Plan identifies the projects funded in the FY2008 capital budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2008-FY2012 have a projected cost of \$429 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately \$198 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost. Continuing in FY08 the City will allocate funds from the new Capital Appreciation Bond Issue (CABs). Projects funded by the CABs are tourism related, with the majority of funds being used for the Convention Center Debt Service, asset preservation and renovations. The CABs will provide an estimated \$5.02 million of which all or part would have been funded by the City's General or Capital Funds. In FY08 CABs will also fund \$5.02 million for needed infrastructure projects including, Convention Center renovations, major bridge and street reconstruction projects. The City will again allocate funds from the General Obligation Bond Issue (G.O. Bonds) which will provide an estimated \$760,000 of which part would have come from either the General or Capital Funds. In FY08 the G. O. Bonds Issue will provide funds for Road & Bridge projects and Traffic Signal Interconnection. The CABs and G.O. Bonds funding amounts are shown on Table I and details are available in the Capital Improvements Plan presented in a separately bound volume.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table 1 presents a summary of proposed capital projects for the next five years. The projects presented in the FY2008 column represent the FY2008 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

TABLE I

CAPITAL IMPROVEMENTS PLAN

USE OF FUNDS

		FY2008	FY2009	FY2010	FY2011	FY2012
ROAD AND BRIDGE PROJECTS						
ARTERIAL STREET RESURFACING		0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING		0	500,000	500,000	500,000	500,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)		0	4,280,000	3,850,000	3,450,000	500,000
EQUIPMENT REPLACEMENT		400,000	200,000	0	0	0
EQUIPMENT REPLACEMENT (ISTEA)		140,000	280,000	0	0	0
IMPROVEMENT PROJECTS		250,000	0	0	0	0
STREET RECONSTRUCTION (ISTEA)		1,614,000	290,000	0	0	0
ROAD AND BRIDGE PROJECTS	Total	\$2,404,000	\$6,550,000	\$5,350,000	\$4,950,000	\$2,000,000
NEIGHBORHOOD STABILIZATION PROJECTS						
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)		4,067,195	3,652,000	3,742,400	3,835,100	3,929,900
POLICE DEPARTMENT IMPROVEMENTS		2,230,100	1,000,000	1,000,000	1,000,000	1,000,000
METRO PARKS - (NEIGHBORHOOD PARKS)		997,800	1,022,800	1,048,300	1,074,500	1,101,400
RECREATION CENTER IMPROVEMENTS		821,268	524,200	537,100	550,400	563,900
WARD IMPROVEMENT PROJECTS		9,083,702	8,736,000	8,951,500	9,172,500	9,399,000
NEIGHBORHOOD STABILIZATION PROJECTS	Total	\$17,200,065	\$14,935,000	\$15,279,300	\$15,632,500	\$15,994,200
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT						
BUILDING IMPROVEMENTS		2,561,250	2,305,000	2,705,000	2,855,000	2,115,000
CIVIL COURTS BUILDING IMPROVEMENTS		2,752,000	2,752,000	2,752,000	2,752,000	2,752,000
EQUIPMENT REPLACEMENT		2,513,000	2,573,000	2,573,000	2,573,000	2,573,000
FEDERAL MANDATES		0	450,000	450,000	450,000	450,000
JUSTICE CENTER PROJECT		9,937,000	9,970,000	9,970,000	9,970,000	9,970,000
NEW CONSTRUCTION		0	502,980	502,980	502,980	502,980
IMPROVEMENT PROJECTS		0	30,000	30,000	30,000	10,000
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT	Total	\$17,763,250	\$18,582,980	\$18,982,980	\$19,132,980	\$18,372,980
ENGINEERING, DESIGN AND ADMINISTRATION	Total	\$1,030,000	\$1,061,000	\$1,093,000	\$1,126,000	\$1,160,000
All Capital Improvement Projects		\$38,397,315	\$41,128,980	\$40,705,280	\$40,841,480	\$37,527,180
Capital Appreciation Bond Issue (CABs) Projects		\$5,020,000	\$0	\$0	\$0	\$0
G. O. Bond Issue Projects		\$760,000	\$0	\$0	\$0	\$0

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of \$15.25 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over \$75.2 million. This represents about 25 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes \$4.0 million for arterial street resurfacing and \$2.0 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately \$79.02 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- \$45.34 million for ward improvements
- \$19.22 million for major park improvements
- \$6.23 million for Police Department improvements
- \$2.99 million for recreation center improvements
- \$5.24 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. In FY2008, each ward will receive \$304,500, plus their portion of the beginning balance, for capital improvements recommended by the Aldermen. In the past, Aldermen have spent these funds to resurface residential streets, improve neighborhood parks, reconstruct alleys, enhance street lighting and replace refuse dumpsters.

Facility Improvement and Equipment Replacement

Approximately \$92.82 million in facility improvements and equipment replacement is planned for the next five years. More than 87% of this amount will be expended to retire the debt associated with the downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse, the Rolling Stock, Computer Systems and 911 System debts. In FY2008 the Capital Appreciation Bond Issue will fund \$2.27 million for Convention Center renovations.

Facility improvement and equipment replacement projects proposed in the five-year plan include:

- \$49.82 million for the MSI expansion and Justice Center financing
- \$13.76 million for renovations to the Civil Courts building
- \$4.81million for renovations to the Carnahan Courthouse
- \$12.41 million for rolling stock, 911 systems and computer equipment replacement
- \$7.83 million for renovations & repairs to City projects and buildings
- \$1.80 million for Federal mandate compliance

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS

	FY2008	FY2009	FY2010	FY2011	FY2012
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	665,200	681,800	698,900	716,400	734,300
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	997,800	1,022,800	1,048,300	1,074,500	1,101,400
1/2 Cent Sales Tax for Capital Improvement	18,081,000	18,533,000	18,996,000	19,471,000	19,958,000
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Major Parks	503,395	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Recreation Center	309,768	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Ward Accounts	558,202	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Police Capital Beginning Balance	650,000	0	0	0	0
22nd Street Connector Reimbursement	425,000	0	0	0	0
Beginning Balance (Debt Service Reserve Earnings)	25,000	25,000	25,000	25,000	25,000
Beginning Balance - Caranhan Courthouse Debt Service (Fund 1217)	190,000	0	0	0	0
CCC East (Dome) Refinancing Balance	640,000	0	0	0	0
CityWide Capital Existing Balance	1,755,000	0	0	0	0
Courthouse Restoration Fund - Municipal Courts	185,000	185,000	185,000	185,000	185,000
Courthouse Restoration Fund - State Courts	1,100,000	1,200,000	1,200,000	1,200,000	1,200,000
Gasoline Tax Revenue - (County Share)	630,000	630,000	630,000	630,000	630,000
General Fund Transfer - Carnahan Courthouse Debt Service	615,000	1,000,000	1,000,000	1,000,000	1,000,000
General Fund Transfer -Justice Center Lease Payment	4,800,000	6,700,000	6,700,000	6,700,000	6,700,000
General Fund Transfer for Civil Courts Debt	1,230,000	1,450,000	1,450,000	1,450,000	1,450,000
Income from Sale of City Assets	350,000	350,000	350,000	350,000	350,000
Previous Year General Fund Balance	727,000	0	0	0	0
Release of Interest from Rolling Stock Debt Service	65,000	0	0	0	0
Transfer from Gaming Revenue Fund	3,900,000	4,000,000	4,000,000	4,000,000	4,000,000
TOTAL SOURCES OF REVENUE	\$38,402,365	\$35,777,600	\$36,283,200	\$36,801,900	\$37,333,700

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about \$95.04 million over the next five years and \$18.08 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%). In addition, in FY2008, beginning balances from the ½ Cent Sales Tax are available for appropriation in the amount of \$3.62 million and will be distributed as detailed in the exhibits.

The City's General fund, supported by local taxes and fees, contributes to the Capital Fund. In most years, the general fund budget will include a transfer to the Capital Fund to offset debt service charges. In FY2008, the general fund budget will include a transfer to the Capital Fund of \$6.64 million to offset debt service charges. Additional local revenue of approximately \$350,000 is expected from the sale of assets.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately \$8.74 million with 40% going to the major parks and 60% going to the neighborhood parks. In FY2008, the City's portion of the tax will be approximately \$1.66 million.

In FY2002, the City passed an ordinance imposing court costs of \$5.00 on certain cases adjudicated in Municipal Courts. Revenue from these cases is estimated to be \$185,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

Also, if any general fund operating surpluses become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. In FY2008 this amount will be \$727,000. Also, the City will receive \$640,000 from the refinancing of the Convention Center East (Dome), \$425,000 as a reimbursement for the 22nd Street Connector project and \$65,000 from the release of the interest from the Rolling Stock Debt

Service. Revenue derived from riverboat gaming is discussed later in this section.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2008, \$630,000 in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional \$35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to \$45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about \$1.1 million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately \$14 million annually in such matching funds and is currently on a three year planning cycle.

Gaming Revenues

Currently, the City benefits from three direct sources of gaming revenues. The first is a 10% share of the state tax on gaming adjusted gross receipts (AGR). With the state tax set at 20%, the City's share is equal to 2% of AGR. The state also imposes a two-dollar fee for all admissions to a gaming boat, with the City receiving one-half of this fee, or a dollar per admission. A third source of revenue is the lease between the City's Port Authority and the riverboat operator. The current lease with the Admiral Riverboat Casinos specifies a payment of 2% of AGR. A new gaming facility on Laclede's Landing operated by the Pinnacle Corp is scheduled to open in mid FY2008. Since the new facility is not located directly on the riverfront, port lease revenue will decline, however overall gaming revenue will increase with the larger development. In FY2008, \$3.9 million in revenues will be appropriated to the Capital Fund

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects and to further economic development efforts.

FY2008 CAPITAL BUDGET

The capital budget for FY2008 is \$38.4 million. Table III presents a summary of the FY2008 capital budget. Citywide capital projects comprise over 53% of the total capital budget and ward improvement projects are about 24% of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately \$18.08 million in revenue for capital improvements in FY2008. Other major sources of funding include income from the sale of assets, court fees, gasoline tax revenues, and gaming revenues.

The FY2008 capital budget is about 8% higher than the previous year's budget. Debt service charges for the major construction and equipment are below last year due to lower debt service costs. Roads and Bridges Reconstruction programs funded by the Capital Budget have increased, due in part to CABs funding of these projects in FY2007. Funding for City Building Improvements and Equipment has had a small increase. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are 17% higher than FY2007, this is due in part to \$3.12 million in beginning balances becoming available for appropriation from various ½ Cent Sales Tax accounts.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

**TABLE III
FY08 CAPITAL BUDGET**

	FY07 Budget	FY08 Budget
SOURCES		
Capital Improvement Sales Tax	16,775,000	18,081,000
Metro Parks Sales Tax	1,560,000	1,663,000
Capital Improvement Sales Tax - Police Beginning Balance	0	650,000
CityWide Capital Existing Balance	0	1,755,000
Capital Improvement Sales Tax - Parks Beginning Balance	0	503,395
Capital Improvement Sales Tax - Rec Centers Beginning Balance	0	309,768
Capital Improvement Sales Tax - Wards Beginning Balance	0	558,202
22nd Street Connector Reimbursement	0	425,000
Beginning Balance (Debt Service Reserve Earnings)	25,000	25,000
Beginning Balance (Caranahan Courthouse Debt Service)	0	190,000
Prior Year General Fund Balance (1/2 of Fund Balance)	4,057,644	727,000
Gaming Revenues	2,700,000	3,900,000
Gasoline Tax - (County Share)	630,000	630,000
General Fund Transfer - Civil Courts Debt Service	1,450,000	1,230,000
General Fund Transfer - Justice Center Lease Payment	4,602,356	4,800,000
General Fund Transfer - Caranahan Courthouse Debt Service	970,000	615,000
FY06 Justice Center Refinancing Balance	300,000	0
Courthouse Restoration Funds	1,500,000	1,285,000
Release of Interest from Rolling Stock Debt Service	35,000	65,000
CCC East (Dome) Refinancing Balance	0	640,000
Income from Sale of City Assets	300,000	350,000
Total Sources	34,905,000	38,402,365
USES		
Citywide		
Existing Debt	17,165,305	15,696,000
Surface Transportation Program Match (T-21)	1,062,000	2,404,000
Federal Mandates	225,000	0
City Building Improvements & Equipment	1,529,000	2,067,250
Total Citywide	19,981,305	20,167,250
Engineering, Design and Administration	1,000,000	1,030,000
Ward Improvements	7,887,500	9,083,702
Major & Neighborhood Parks Debt & Improvements	4,241,700	5,065,395
Police Department Improvements	1,320,240	2,230,100
Recreation Center Improvements	473,000	821,768
	14,922,440	18,230,965
Total Uses of Funds	34,903,745	38,398,215
Operating Balance	\$1,255	\$4,150

Citywide

Approximately \$20.67 million in citywide capital improvement projects are funded for FY2008. Highlights include:

- \$13.6 million in lease purchase payments for the renovation of the Civil Courts Building and the Carnahan Courthouse and the Justice Center
- \$2.1 million for the debt service for the rolling stock replacement program, computer equipment and the new 911 System upgrades
- \$2.6 million for City building projects, Police equipment and rolling stock
- \$400,000 for traffic mitigation sensors, traffic counters and temporary signals
- \$3.1 million for Bridge and Street Match (TEA-21) projects

Ward Improvements

In FY2008, \$8.52 million from the ½ Cent Sales Tax and an additional \$558,202 from the beginning balance of their account will be appropriated for ward improvements. Each of the 28 Wards will receive \$304,500, plus their portion of the beginning balance, for capital improvements recommended by the Aldermen. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement.

Major Parks

The City's six major parks will receive approximately \$3.54 million in FY2008 for capital improvement projects from ½ Cent and Metro Parks sales tax funds in addition to \$503,395 from the beginning balance for these accounts. The distribution of these funds among the parks is based upon the acreage of the park. The FY2008 Capital Budget appropriates the following amounts for each park:

Forest Park	\$2,172,906
Tower Grove Park	\$508,230
Carondelet Park	\$428,942
Fairground Park	\$331,059
O'Fallon Park	\$349,886
Willmore Park	\$276,172

Recreation Centers

\$821,768 is appropriated for capital improvements at recreation centers from ½ Cent Sales Tax funds and the beginning balance. The City currently operates 10 recreation centers located throughout the City. The Capital improvements planned for FY2008 are for HVAC renovations at Cherokee Center. Repairs to entry steps, building lighting, door replacement & painting at Buder Center. Door replacement at Gamble Center and window replacement at Tandy & West End Centers.

Metro Parks – Neighborhood Parks

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the new Metro Parks sales tax. In FY2008 the tax will provide \$0.99 million which will be used to begin improvement projects at various locations selected by the Parks Committee.

Police Department

A portion of the capital improvement sales tax allocated to the Police Department will be used for debt service on the area command stations. The debt service payment scheduled for FY2008 is \$1.32 million. Funds remaining after debt service on the area command stations will be used to augment lease payments on the Downtown Justice Center. Also in FY2008 the Capital Budget will provide an additional \$0.5 million for needed Police equipment.

Capital Improvements Plan - Impact on Operations

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs, whereas the completion of a salt storage facility should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center and take over of the Caranahan Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. The following is a summary of projects from the FY2008 Capital Budget that have or will have known impacts on current or future operating costs.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division

Operating Budget Impact

Ward Capital Projects

Street Division

The Street Division provides the labor, engineering, design and project management services for the Ward Capital funded paving, street & sidewalk projects. These projects are small in size but collectively they involve a major portion of the departments operational costs. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs as noted below.

Public Works Projects & Ward Capital Projects

Board of Public Service (BPS)

The Board of Public Service (BPS) provides the engineering, design and project management services for the City's public work projects and the Ward Capital projects. Many of these projects are small in size and have little impact on the operating budget, however collectively the need to design and manage a greater number of projects has led to increases in the operating budget for BPS. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs, as noted below.

LED Traffic Signal Upgrades

Streets - Traffic & Lighting

With a loan from the Missouri Department of Energy the Traffic Signal division of the Street Department has replaced the majority of traffic signal lamps with LED type units. These LED type lamps have a longer operational life and reduced voltage requirements. The repayment costs of the loan are offset by the reduced utility costs and labor savings due to the functional life of the units, as noted below.

Civil Courts Debt Service & Improvements

City-Wide Accounts

Of the \$2.75M in annual debt service required to retire the debt on the FY94 Civil Courts building improvement lease, \$1.23M is from the City's General Fund. Of the remaining \$1.52M of the debt, \$1.28M is funded by court fees specifically dedicated to the building improvements. The balance has been funded from other capital balances.

Justice Center

City-Wide Accounts, Dept of Public Safety & Facilities Management

The debt service on the Justice Center totals approx. \$10.35M in FY08. Helping to offset this cost, State of Missouri reimbursements have increased. With additional catch-up payments in FY08, the amount of reimbursements is projected at \$9.1M. Future years revenues are estimated at \$8.1M annually. The facility has also benefited from the rental of bed space to the U.S. Federal Marshal Service, with an estimated revenue of \$0.8M annually. The City has gained added detention capacity with this facility which has an operating budget of \$17.6M. The Facilities Management Division is incurring an increase in operating costs for maintenance and has additional utility costs of approximately \$800,000 for this facility.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division

Operating Budget Impact

Carnahan Courthouse Debt Service & Improvements

City-Wide Accounts, Board of Public Service, Facilities Management & Circuit Courts

In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The debt service on the Carnahan Courthouse renovation totals approx. \$0.9 million. The FY08 cost to the General Fund is \$616,000 with the balance provided from savings due to refinancing in the past year. The Board of Public Service is experiencing design and management costs associated with repairs and renovations required. The Circuit Courts is incurring operational costs for building maintenance of \$800,000 and Facilities Management Division is incurring utility costs of approximately \$700,000 for the additional facility.

Project / Division

FY08

FY09

FY10

FY11

FY12

Public Works & Ward Capital Projects

Street Division - Street Projects	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000
Street Division - Capital Reimbursements	(412,000)	(424,400)	(437,200)	(450,400)	(464,000)
BPS - Ward & Public Works Projects	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Board of Public Service - Capital Reimbursements	(618,000)	(636,600)	(655,800)	(675,600)	(696,000)

LED Traffic Signal Upgrades

Streets - Traffic & Lighting	527,623	527,623	527,623	527,623	527,623
Streets - Traffic & Lighting - Utility Costs	(527,600)	(527,600)	(527,600)	(527,600)	(527,600)

Civil Courts Debt & Improvements

City-Wide Accounts	1,230,000	1,500,000	1,400,000	1,400,000	1,400,000
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Justice Center

City-Wide Accounts	1,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Dept of Public Safety	16,800,000	17,300,000	17,800,000	18,400,000	18,900,000
Facilities Management	800,000	825,000	850,000	875,000	900,000

Carnahan Courthouse Debt & Improvements

City-Wide Accounts	616,000	806,000	806,000	1,100,000	1,100,000
Facilities Management	700,000	720,000	740,000	760,000	780,000
Circuit Courts	800,000	825,000	850,000	875,000	900,000

\$23,166,023	\$25,165,023	\$25,603,023	\$26,534,023	\$27,070,023
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EXHIBIT A
FY08 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)

SOURCES OF FUNDS:

Gaming Revenues - Admissions Receipts	3,900,000
Gasoline Tax - (County Share)	630,000
Courthouse Restoration Fund - Municipal Courts	185,000
Courthouse Restoration Fund - State Courts	1,100,000
Beginning Balance (Caranahan Courthouse Debt Service)	190,000
General Fund Transfer - Carnahan Courthouse Debt Service	615,000
General Fund Transfer - Civil Courts Debt Service	1,230,000
General Fund Transfer - Justice Center Debt Service	4,800,000
Prior Year General Fund Balance (1/2 of Fund Balance)	727,000
22nd Street Connector Reimbursement	425,000
CCC East (Dome) Refinancing Balance	640,000
Income from Sale of City Assets	350,000
Release of Interest from Rolling Stock Debt Service	65,000

Total Funds Available for Appropriation	\$14,857,000
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USES OF FUNDS:

Existing Debt		12,978,000
Justice Center Lease Purchase	9,487,000	
Carnahan Courthouse Debt Service	894,000	
Civil Courts Lease Payment	2,597,000	
Bridge and Street Improvements & Match (TEA-21)		1,239,000
Halls Ferry Circle Traffic Signal Interconnect (CMAQ)	140,000	
1st Street Sewer & Stormwater Drainage Improvements	250,000	
Delor Ave Pavement Reconstruction & Widening	335,000	
Dr. M.L. King Pavement Reconstruction	430,000	
North Grand Ave. Pavement Reconstruction	84,000	
City Buildings, Equipment and Projects		640,000
Convention Center - HVAC & Chillers	640,000	

Total Uses of Funds	14,857,000
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ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0
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**EXHIBIT B
FY08 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:

Capital Improvement Sales Tax	3,410,200
CityWide Capital Existing Balance	1,755,000

Total Funds Available for Appropriation	5,165,200
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USES OF FUNDS:

City Buildings, Equipment and Projects	1,882,250
Municipal Garage Repairs	100,000
Juvenile Detention Facility - Mechanical Systems	927,250
Rolling Stock Purchase	100,000
Computer Network Equipment Purchase	300,000
Police Equipment	300,000
Civil Courts Lease Payment	155,000

Rolling Stock Replacement Program / Computer Equipment and 911 Systems Debt Service	2,113,000
Rolling Stock	1,387,000
Desktop Computers	150,000
911 System Upgrade	240,000
Mainframe Lease	336,000

Bridge and Street Improvements & Match (TEA-21)	1,165,000
Temporary Traffic Signals	100,000
No.Vandeventer & No.Prairie Pavement Reconstruction	65,000
Traffic Counter Equipment	60,000
Traffic Mitigation Sensor Equipment	240,000
Riverview Blvd. Pavement Reconstruction	700,000

Total Uses of Funds	5,160,250
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ESTIMATED YEAR END SURPLUS (DEFICIT)	\$4,950
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**EXHIBIT C
FY08 CAPITAL BUDGET
WARD IMPROVEMENTS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:

Capital Improvement Sales Tax	8,525,500
Beginning Balance	558,202

Total Funds Available for Appropriation	\$9,083,702
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USES OF FUNDS:

Residential Street & Alley Resurfacing and Repairs	1,794,092
Neighborhood Park Improvements - Metro Parks Match	267,692
Neighborhood Park Improvements	146,250
Neighborhood Street Lighting Additions & Enhancements	57,758
50/50 Sidewalk Program	1,083,000
Sidewalk Tree Planting	445,000
Refuse Container Replacement	806,953
Alley, Sidewalk or Curb Reconstruction	457,876
Other Improvements	1,122,901
Contingency Fund	2,902,680

Total Uses of Funds	9,084,202
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ESTIMATED YEAR END SURPLUS (DEFICIT)	-\$500
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**EXHIBIT D
FY08 CAPITAL BUDGET
MAJOR PARKS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:

Capital Improvement Sales Tax	2,899,000
Beginning Balance	503,395

Total Funds Available for Appropriation	3,402,395
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USES OF FUNDS:

FOREST PARK SUBACCOUNT (FUND 1220)

Debt Service On Forest Park Bonds	1,350,000
Triple A Golf Course & Clubhouse Renovations	415,106

TOWER GROVE PARK SUBACCOUNT (FUND 1220)

Reconstruct Roads & Trails, Equipment Replacement, & Trees	276,000
Street Lights, Tennis Courts & Historic Structures Renovations	145,730

CARONDELET PARK SUBACCOUNT (FUND 1220)

Bear Pit & Maintenance Area Improvements	200,000
Benches, Drinking Fountain, Reforestation & Tree Inventory	46,400
Mowers, Rolling Stock and Grounds Maintenance Equipment	126,042

FAIRGROUND PARK SUBACCOUNT (FUND 1220)

Projects to be determined by Parks Master Plan	179,700
Mowers, Rolling Stock and Grounds Maintenance Equipment	110,159

O'FALLON PARK SUBACCOUNT (FUND 1220)

ADA Compliance Upgrades at the Boathouse	173,900
Mowers, Rolling Stock and Grounds Maintenance Equipment	136,086

WILLMORE PARK SUBACCOUNT (FUND 1220)

ADA Upgrades to Tennis Court Comfort Stations	74,900
Fence Replacement along River Des Peres	70,000
Mowers, Rolling Stock and Grounds Maintenance Equipment	97,972

Total Uses of Funds	3,401,995
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ESTIMATED YEAR END SURPLUS (DEFICIT)	\$400
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EXHIBIT E
FY08 CAPITAL BUDGET
RECREATION CENTER ACCOUNT (FUND 1220)

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	512,000	
Beginning Balance	309,768	
Total Funds Available for Appropriation		821,768
USES OF FUNDS: Capital Improvement Sales Tax		
Cherokee Recreation Center		
Building HVAC & Air Conditioning Systems	309,768	
Buder Recreation Center		
Repair Front Entry Steps and Walks	40,000	
Interior/Exterior Building Lighting	70,000	
Interior Door Replacement	30,000	
Interior/Exterior Painting	20,000	
Gamble Recreation Center		
Door Replacement	50,000	
Tandy Recreation Center		
Window Replacement	250,000	
West End Recreation Center		
Window Replacement	51,500	
Total Uses of Funds		821,268
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$500

EXHIBIT F
FY08 CAPITAL BUDGET
POLICE DEPARTMENT ACCOUNT (FUND 1220)

SOURCES OF FUNDS:

Capital Improvement Sales Tax	1,705,100
Beginning Balance	25,000
Capital Improvement Sales Tax - Police Beginning Balance	650,000

Total Funds Available for Appropriation	2,380,100
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USES OF FUNDS: Capital Improvement Sales Tax

Debt Service for Police Superstations	1,320,240
Debt Service for Justice Center	859,860
Police Equipment	200,000

Total Uses of Funds	2,380,100
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ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0
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EXHIBIT G
FY08 CAPITAL BUDGET
ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	1,030,000
Total Funds Available for Appropriation	\$1,030,000
USES OF FUNDS:	
Engineering, Design and Administration- BPS	618,000
Engineering, Design and Administration - Street Dept	412,000
Total Uses of Funds	1,030,000
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT H
FY08 CAPITAL BUDGET
METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)**

SOURCES OF FUNDS:

Capital Improvement Sales Tax	665,200
Beginning Balance	0

Total Funds Available for Appropriation	665,200
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USES OF FUNDS:

FOREST PARK SUBACCOUNT (FUND 1219)

Replace Liberal Arts Bridge	407,800
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TOWER GROVE PARK SUBACCOUNT (FUND 1219)

Reforestation	86,500
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CARONDELET PARK SUBACCOUNT (FUND 1219)

Reforestation	56,500
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FAIRGROUND PARK SUBACCOUNT (FUND 1219)

Playground Improvements	41,200
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O'FALLON PARK SUBACCOUNT (FUND 1219)

ADA Compliance at Boathouse	39,900
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WILLMORE PARK SUBACCOUNT (FUND 1219)

Park Dranage Repair	33,300
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Total Uses of Funds	665,200
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ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0
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EXHIBIT I
FY08 CAPITAL BUDGET
METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:

Metro Parks Sales Tax - (Neighborhood Parks Portion)	997,800
Beginning Balance	0

Total Funds Available for Appropriation

997,800

USES OF FUNDS: Metro Parks Sales Tax

Park	Projects	Metro Parks Tax Funds
HICKEY PARK	Repair Softball Fields, Replace Drinking Fountains & Park Benches	69,277
JACKSON PLACE PARK	Playground Renovations	110,500
ST. LOUIS PLACE PARK	Replace Basketball Court, Benches, Drinking Fountains & Spray Fountains	81,125
PONTIAC SQUARE PARK	Fabricate / Install Perimeter Fence	67,500
BENTON PARK	Install Concrete Liner in Lake	67,000
MINNIEWOOD PARK	Playground Renovation	108,000
BERRA PARK	Repair Bleachers, Replace Park Benches & Drinking Fountains, Resurface Interior Walks	43,000
BELLERIVE PARK	Replace Drinking Fountain, Park Benches & Picnic Tables	11,250
LIONS PARK	Replace Picnic Shelters	22,500
SISTER CHARLES PARK	Replace Concrete Sidewalks & Railing	25,250
FRANCIS PARK	Replace Exterior Concrete Sidewalk	60,000
TERRY PARK	Playground Renovations	92,000
AMHERST PARK	Remove Old Playground Asphalt and Replace Park Benches & Picnic Tables	39,000
BARRET BROTHERS PARK	Renovate Basketball Court and Replace Drinking Fountains	28,500
ELLENDALE / ARSENAL PARK	Repair Parking Lot and Tree Planting / Landscaping	78,000
RUSSELL PARK	Renovate Park Shelter, Replace Concrete Sidewalks, Drinking Fountains & Park Benches and Resurface Interior Walks	57,750
Contingency for Future Projects		37,148

Total Uses of Funds

997,800

ESTIMATED YEAR END SURPLUS (DEFICIT)

\$0